



City of Cedar Falls Budget Taskforce

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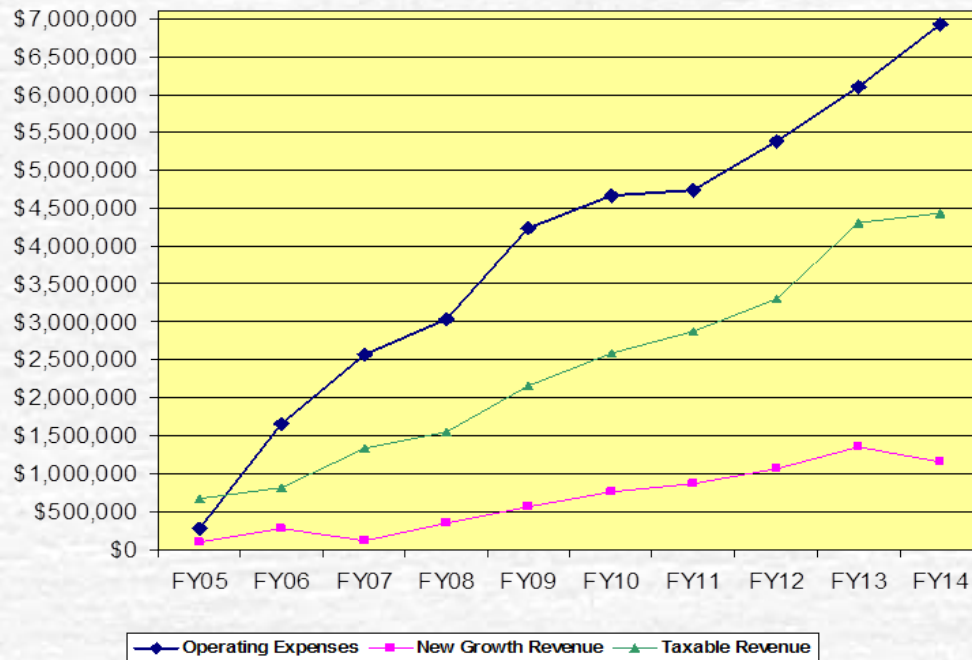


Budget Taskforce

- ☞ Council passed a resolution creating the taskforce
- ☞ Composed of management staff
- ☞ Financial charts that generated the taskforce
- ☞ Meetings were held from Feb. 2013 to Sept. 2013
- ☞ Pushed by union groups and media that they were public meetings and therefore meetings of the taskforce were suspended.
- ☞ Management staff was asked to propose a 5-year financial plan



General Fund Operating Expenses vs. New Growth





General Fund - Budget 10 Year Projection

Assumption: Reduction in Property Tax Revenues Caused by State Leg. With State Growth Assumptions

	<u>FY14</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>FY20</u>
<i>Rev - Exp Difference</i>	\$ -	\$ (859,725)	\$ (1,731,105)	\$ (2,147,493)	\$ (3,176,621)	\$ (3,954,196)	\$ (4,727,114)
<i>Use of Financial Tools:</i>							
Street Lighting		\$ 290,000	\$ 290,000	\$ 290,000	\$ 290,000	\$ 290,000	\$ 290,000
Debt Service		\$ 569,725	\$ 1,441,105	\$ 1,519,000	\$ 1,519,000	\$ 1,519,000	\$ 1,519,000
Emergency Levy \$.27		\$ -	\$ -	\$ 338,493	\$ 438,173	\$ 438,173	\$ 438,173
<i>Total Use of Tools</i>	\$ -	\$ 859,725	\$ 1,731,105	\$ 2,147,493	\$ 2,247,173	\$ 2,247,173	\$ 2,247,173
<i>Balanced Budget</i>	\$ -	\$ -	\$ -	\$ (0)	\$ (929,448)	\$ (1,707,023)	\$ (2,479,941)
<i>Property Tax Rate</i>	\$ 12.02	\$ 12.46	\$ 12.98	\$ 13.22	\$ 13.31	\$ 13.34	\$ 13.37
<i>Increase on Residential</i>	2.53%	6.28%	10.71%	12.77%	13.53%	13.77%	14.02%



BUDGET REDUCTION BENCHMARKS - General Fund

		<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>FY20</u>
Annual Reduction Goal - By Department:							
Admin/Leg/Misc	2.20%	\$ 6,600	\$ 6,600	\$ 6,600	\$ 6,600	\$ 6,600	\$ 6,600
Balance Yet to Reduce		\$ 6,600	\$ 13,200	\$ 19,800	\$ 26,400	\$ 33,000	\$ 39,600
Administrative Services	7.40%	\$ 22,200	\$ 22,200	\$ 22,200	\$ 22,200	\$ 22,200	\$ 22,200
City Attorney		(122,000)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
Admin Secretary (2/3)		(51,470)	(1,050)	(1,050)	(1,050)	(1,050)	(1,050)
1 FT Admin Clerk to PT		-	-	-	-	-	-
Balance Yet to Reduce		\$ (151,270)	\$ (132,620)	\$ (113,970)	\$ (95,320)	\$ (76,670)	\$ (58,020)
Developmental Services	7.20%	\$ 21,600	\$ 21,600	\$ 21,600	\$ 21,600	\$ 21,600	\$ 21,600
CDBG Subsidy		30,000	45,000	-	-	-	-
TIF Staff Subsidy (1/2 Comm Serv Position)		-	-	-	-	(50,000)	(1,000)
PT Housing Program Specialist (Sec. 8) *		(30,000)	-	-	-	-	-
Merged Planning & Comm Serv Mgr		-	41,000	-	-	-	-
Comm Serv Mgr Reclassified		-	(20,000)	(430)	(430)	(430)	(430)
Housing Program Specialist (CDBG) *		-	(65,900)	(1,300)	(1,300)	(1,300)	(1,300)
LOST Staff Subsidy (3 Eng. Positions)		-	(120,000)	-	(120,000)	-	-
Balance Yet to Reduce		\$ 21,600	\$ (76,700)	\$ (56,830)	\$ (156,960)	\$ (187,090)	\$ (168,220)
Fire:	19.40%	\$ 58,200	\$ 58,200	\$ 58,200	\$ 58,200	\$ 58,200	\$ 58,200
Firefighter Elimination (BC retirement)		(87,200)	(1,700)	(1,700)	(1,700)	(1,700)	(1,700)
Firefighter Elimination (Cap retirement)		-	-	-	(92,300)	(1,700)	(1,700)
Firefighter Elimination (BC retirement)		-	-	-	-	-	(95,700)
Firefighter Elimination (BC retirement)		-	-	-	-	-	-
Firefighter Elimination (FF retirement)		-	-	-	-	-	-
Alternate Staff		74,800	34,000	34,000	-	-	34,000
Alternate Staff training		10,000	10,000	10,000	10,000	10,000	10,000
Overtime Reduction		-	-	-	-	-	-
Sec. 8 Housing Inspection		-	-	-	-	-	-
Balance Yet to Reduce		\$ 55,800	\$ 156,300	\$ 256,800	\$ 231,000	\$ 295,800	\$ 298,900



Human & Leisure Services	17.90%	\$ 53,700	\$ 53,700	\$ 53,700	\$ 53,700	\$ 53,700	\$ 53,700
Parks Mgr.		(85,600)	(1,700)	(1,700)	(1,700)	(1,700)	(1,700)
Cultural Mgr. to Cultural Sup.		(23,000)	(480)	(480)	(480)	(480)	(480)
Eliminate Print Shop		-	-	(60,000)	(1,200)	(1,200)	(1,200)
HLS Director		(17,700)	(350)	(350)	(350)	(350)	(350)
Rec Supervisor		-	-	-	-	(25,000)	(500)
Cemetery Supervisor (Attrition)		-	-	-	(95,920)	(1,700)	(1,700)
Cultural Secretary (Attrition)		-	-	-	-	(71,930)	(1,300)
Sr. Groundskeeper (Attrition)		-	-	-	(69,130)	(1,000)	(1,000)
Add: Hearst Fac Supervisor		-	-	-	-	34,000	700
Add: 2 Perm PT Park		-	-	-	46,000	900	900
Rec Fee Increase		(15,000)	-	-	(15,000)	-	-
Aquatic Center Increase		(10,000)	-	-	(10,000)	-	-
Golf Fee Increase		-	(10,000)	-	-	(10,000)	-
Balance Yet to Reduce		\$ (97,600)	\$ (56,430)	\$ (65,260)	\$ (159,340)	\$ (184,100)	\$ (137,030)
Library	7.70%	\$ 23,100	\$ 23,100	\$ 23,100	\$ 23,100	\$ 23,100	\$ 23,100
FT Sec. retire replaced by PT		-	(32,000)	(600)	(600)	(600)	(600)
Librarian/Mgt Retire/Reorg		-	-	(40,000)	(700)	(700)	(700)
Cut 18 staff hours		-	-	-	-	(21,200)	(350)
Cut 18 staff hours		-	-	-	-	-	(21,550)
Cut 18 staff hours		-	-	-	-	-	-
Cut 18 staff hours		-	-	-	-	-	-
Cut 18 staff hours		-	-	-	-	-	-
Balance Yet to Reduce		\$ 23,100	\$ 14,200	\$ (3,300)	\$ 18,500	\$ 19,100	\$ 19,000
Mayor's Office	0.80%	\$ 2,400	\$ 2,400	\$ 2,400	\$ 2,400	\$ 2,400	\$ 2,400
Admin Secretary (1/3)		(25,730)	(500)	(500)	(500)	(500)	(500)
Balance Yet to Reduce		\$ (23,330)	\$ (21,430)	\$ (19,530)	\$ (17,630)	\$ (15,730)	\$ (13,830)



Police:	32.50%	\$ 97,500	\$ 97,500	\$ 97,500	\$ 97,500	\$ 97,500	\$ 97,500
Fitness Day Elimination		(11,300)	-	-	-	-	-
FTO Comp Time		(3,300)	-	-	-	-	-
Radio Reduction		(4,500)	-	-	-	-	-
Humane Society		(25,000)	-	-	-	-	-
SRO School Assistance		(16,000)	-	-	-	-	-
Vehicle Booting		(15,000)	-	-	-	-	-
Budgeted Travel		-	(5,000)	-	-	-	-
Budgeted Overtime		-	(5,000)	-	-	-	-
Budgeted Officers Equipment		-	(5,000)	-	-	-	-
43rd Police Officer		(80,700)	(1,600)	(1,600)	(1,600)	(1,600)	(1,600)
42nd Police Officer		-	(82,300)	(1,600)	(1,600)	(1,600)	(1,600)
41st Police Officer		-	-	(83,900)	(1,600)	(1,600)	(1,600)
1 Police Officer RUT Funded		-	-	-	(85,500)	(1,600)	(1,600)
1 Police Officer RUT Funded		-	-	-	-	(87,100)	(1,600)
1 Police Officer RUT Funded		-	-	-	-	-	-
Special Events Revenue		-	-	-	-	-	(5,000)
Budgeted Cuts in Equipment		-	-	-	-	-	-
40th Police Officer		-	-	-	-	-	(88,700)
39th Police Officer		-	-	-	-	-	-
38th Police Officer		-	-	-	-	-	-
Balance Yet to Reduce		\$ (58,300)	\$ (59,700)	\$ (49,300)	\$ (42,100)	\$ (38,100)	\$ (42,300)
Public Works	4.20%	\$ 12,600	\$ 12,600	\$ 12,600	\$ 12,600	\$ 12,600	\$ 12,600
Custodial Outsourcing		(5,750)	(120)	(120)	(120)	(120)	(120)
Eliminate Winter Rec Center Employee		(10,960)	(220)	(220)	(220)	(220)	(220)
Eliminate 1 staff at Rec Center		(18,000)	(360)	(360)	(360)	(360)	(360)
Eliminate 1 mechanic staff		(44,400)	(890)	(890)	(890)	(890)	(890)
Eliminate 1 PT clerk position in VM		(40,800)	(820)	(820)	(820)	(820)	(820)
Balance Yet to Reduce		\$ (107,310)	\$ (97,120)	\$ (86,930)	\$ (76,740)	\$ (66,550)	\$ (56,360)